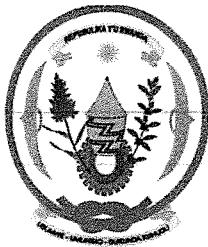


REPUBLIC OF RWANDA



Kigali, 15th July 2019
Ref: f.f./FONERWA

FUND FOR ENVIRONMENT (FONERWA)
P.O. BOX : 7436, Kigali
Rwanda

Resident Representative
UNDP
Kigali, Rwanda

Dear Sir,

Re: Transmission of FONERWA-ENR project FACE Form, Narrative report and Request for funds for the Quarter three (July to September 2019).

In the framework of the UN support to strengthen Capacities of the Environment and Natural resources (ENR) sector for Green Economy Transformation;

Please find herewith enclosed the FONERWA-ENR project FACE Form, Narrative report and Request for funds for the Quarter three (July to September 2019) of RWF 77,688,075 for your endorsement and approval.

In reference to the above, I would like to kindly request your esteemed office to disburse this amount to FONERWA bank account whose details are below;

Bank Name: National Bank of Rwanda (BNR)
Account Name: FONERWA
Account Number: 1000047283

Thank you for your continued support and collaboration.

Sincerely,


RUZIBIZA HUBERT
Chief Executive Officer
C.C:
PS Ministry of Environment

| | | |
|--------------|------------|-------------|
| RECEIVED ON: | 16.07.2019 | File No.: |
| Reg. No.: | | |
| Action By: | Madeleine | Complaints: |
| Info: | CL | RR |
| | | |



NARRATIVE REPORT

QUARTERLY NARRATIVE PROGRESS REPORT

YEAR/QUARTER: 2019/Q2

Purpose: This report aims at assessing the achievements against the planned results during the quarter as well as risks and issues that could affect project implementation.

| | | |
|-----------------------------------|---|---------------------|
| Project title: | Strengthening capacities of the Environment and Natural Resources sector for Green Economy Transformation. | |
| Project number: | 00116279 | |
| Project/UNDAP/CPD outcome: | The project is responding to the OUTCOME 2, which says that by 2023, Rwandan Institutions and communities are more equitably, productively and sustainably managing natural resources and addressing climate change and contribute to sustainable development goals | |
| NST priorities: | NST 1: Priority 7 which says that: Sustainable management of natural resources and Environment to transition Rwanda towards a Green Economy. | |
| SDGs: | The project is contributing to 7,9,11,13,15,17 SDGs | |
| Project start date: | 01/10/2018 | |
| Project end date: | 30/06/2023 | |
| Reporting period: | Narrative report from April 2019 to June 2019 April, 1 st -June 30 th , 2019 | |
| Project budget (USD): | TRAC (core): | 4,400,000USD |
| | Government of Rwanda (in kind): | 250,000USD |
| | Other donors: | N/A |
| | Total project budget: | 4,650,000USD |

Results-based Reporting

Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms .

Results achieved and evidence (Explain the achievements at the output level. Make sure to provide evidence, related data and how it was collected):

We conducted capacity building workshop for all project managers, accountants, finance staff, monitoring and evaluation staff from our implementing partners on 5th April 2019 to effectively manage the awarded grants and utilise it for the intended purposes. Participants gained knowledge and skills in financial management, monitoring the funded activities, Speeding up implementation of funded activities and documenting successful stories.

Completed activities that contributed to the above achievements (Explain which activities took place and how they contributed to the achievement of the output. Photos or reports can be added as annex):

3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings

- FONERWA hired consultants and contractual skilled staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings and this has contributed to achievement of the above output. The ToRs and contracts are hereby attached to this report.
- Fonerwa has also initiated documentation of the sources of FONERWA domestic resources provided by the Law (starting with forestry, water, Mining and environment laws among others); and a partnership with REMA is under way in order to see how we can increase domestic resources;

3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy

- The consultant (Mr Pegasys) produced a draft report detailing the possible sources of funds, mapping of all potential funders and strategies that can be taken to tap into those funds. He met with various local stakeholders and submitted numerous pitches of proposals that can be used in engaging potential sources of funds. The draft report is herewith attached.
- The consultant got an extension of one month in order to incorporate different comments and new data collected during stakeholders' meetings. By July 2019, a workshop for validation of the draft report will be conducted. Fonerwa will engage all key stakeholders during validation of this report in July. The evaluation will be jointly conducted by UNDP and FONERWA under the programme.

3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions

The communication expert consultant continued to provide communication support to the Environment and Natural Resources sector. The consultant supported the Ministry of Environment and FONERWA at national and international events focusing on environment and climate activities. The support includes the social media coverage, Event's media coverage and developing content to produce communication documents including stories, speech and communication materials. The summary of key activities are as follows:

- Supporting Social media coverage in international events.
- Social media coverage for workshops and national events.
- Developed documents including brief note, statement, speech, remarks and other communication materials for the Ministry of Environment and Rwanda Green Fund.
- Supporting managing social media tools including twitter, Facebook and website.
- Developing weekly Green Rwanda media review.

We also hired consultants and contractual skilled staff to Improve communication and outreach services with particular support to quarterly call for proposal sessions.

The Rwanda Green Fund (FONERWA) communications consultant travelled to Nairobi, Kenya for the United Nations Environment Assembly, which took place from 11-15 March 2019. The consultant supported the Rwanda delegation, which was led by the Prime Minister and the Minister of Environment. The support provided included managing the delegation schedule, speech writing and preparation of briefing papers, social media and photographic coverage and media management. The consultant also provided reporting services for the delegation's activities throughout the week. Our communication consultant accompanied the right honourable prime minister and our minister of environment in Nairobi Kenya and shared experience of the fund and achievements so far reached. This was the meeting organised by UN Environment. The ToRs and contracts are hereby attached to this report.

3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation

- We hired consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation whereby we recruited project analysis specialist and in charge of resource mobilisation and climate finance specialist. The ToRs and contracts are hereby attached to this report.

3.5 Technical support to establish and maintain Integrated web-based platform for FONERWA (MIS, website)

- We hired IT expert to establish and maintain integrated web-based platform for FONERWA (MIS, website). The IT expert is working with existing contracted consultancy firm that is maintaining our integrated website and web based online applications and he is also working with other stakeholders in internet provision, cloud computing, cyber security to mention but a few. The following are summarised list of major activities under progress:
- Maintenance and improving website, online application tool for semi-annual call and online application tool for rolling basis

- Supply and maintenance of Google apps email accounts.
- Manage the virtual server hosting FONERWA online system
- Maintenance of IT equipment
- Hosting service: cloud computing
- Fibre optic Internet service, Management of firewall and 4G internet service.

The ToRs and contracts for the recruited staff are hereby attached to this report as evidence

3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions

- We hired skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions like communication specialist and monitoring and evaluation specialist

The ToRs and contracts for the recruited staff are hereby attached to this report as evidence

3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders

- FONERWA staff travelled to Ghana others to Egypt for conferences and workshops in order to improve their knowledge and share experience with other Africans in June 2019.
- we conducted a capacity building session to our implementing project partners and shared knowledge and skills on 5th April 2019 as evidenced by the attached photos taken. This was in line with quarterly planned activity of organizing workshop to share progress and achievements of the fund with stakeholders
- In this May 2019, we also shared experience of the fund with delegates from BURKINA FASO as a part of the south-south cooperation

3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status

- We have carried out several field visits, quality review and other Quality assurance and monitoring of FONERWA funded projects to improve the implementation status within this reporting period. The field visit is continuous in nature as it is a condition before disbursement of the second instalment to our implementing partners and we have established a schedule for field visit plan, for our monitoring team for make close follow up of projects implementation and monitoring.
- Apart of Minagri project, Nyandungu project, Rema air quality project E-waste project for Minicom, visited early in march and April; also newly funded projects such as RNP project from public sector and AMPERSAND project from private sector were visited as shown in pictures attached to this report.

Change in plan (what results were not achieved as planned and why):

Most of activities planned in the Quarter 1, were postponed in the next quarter starting from April 2019 since we received funds end of march 2019 and we did not manage to implement them on-time due to the late disbursement of the budget. The disbursement was done on 27/03/2019, which did not give us time to implement planned activities.

Overall Challenges, Recommendations and Lessons learnt

Raise any challenges that require attention, and lessons learnt / best practices that can be shared within the project and with other projects.

No additional challenge encountered apart from only one challenge met of late disbursement and this was reported in the interim report

Key challenges and risks, recommendations (*Identify challenges and risks and recommended solutions:*)

| | |
|--|---|
| Late disbursement of the budget from the donor | Always disburse the budget on time, this will help in activities implementation |
|--|---|

Lessons learned and/or good practices:

We shared experience with delegates from BURKINA FASO on 30th May 2019 and this was good achievement of the fund under support from UNDP.

LNOB & Gender: (*Share any achievements or lessons learnt, good practices on LNOB and gender equality and women's empowerment*)

Five projects that were approved for the 9th call for proposals have started implementation and included gender components in their planned activities like giving them jobs on terracing, community approach tenders where they are included, training on gender equality in all environmental activities.

Monitor the indicators by quarter and record relevant progress. Make sure to add the source of data.

Fonerwa Output indicators are 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs ; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system

| Outcome/ Output | Indicator | Baseline | Project target for Q1 | Achievement Q1 | Project target for Q2 | Achievement Q2 |
|--|--|--|--|--|--|--|
| Output 3: national and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms . | Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes | <u>99</u> | <u>99</u> | <u>105</u> | <u>105</u> | <u>167</u> |
| Sub-Output 1: Effective management of green growth financing | Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions | <u>1) 6.3</u> <u>2) 4</u> <u>3) 84</u> | <u>1) 7</u> <u>2) 5</u> <u>3) 82</u> | <u>1) 8.9</u> <u>2) 6</u> <u>3) 84</u> | <u>1) 10</u> <u>2) 10</u> <u>3) 80</u> | <u>1) 10</u> <u>2) 10</u> <u>3) 80</u> |
| Sub-Output 2: project management | Percentage of new quality proposals approved for funding | <u>N/A</u> | <u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u> | <u>8%</u> <u>3%</u> <u>3%</u> | <u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u> | <u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u> |
| | % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing | <u>80</u> | <u>80</u> | <u>86%</u> | <u>100%</u> | <u>100%</u> |
| | % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system | <u>0%</u> | <u>50%</u> | <u>56%</u> | <u>60%</u> | <u>61%</u> |

Financial Summary for Quarter one Is it Q2?

| Quarterly financial report | | | | | | Annual financial summary | | |
|----------------------------|----------------------|----------------------|--------------------------|---|--------------------------------|--|--------------------------------|--|
| Q1 Budget allocation (frw) | Q1 Expenditure (frw) | Balance for QX1(frw) | Delivery rate for Q1 (%) | Notes (Explain reason if there are differences between budget and expenditure) | Annual Budget allocation (USD) | Annual expenditure by end of May 2019(USD) | Delivery rate at end of Q1 (%) | |
| Output 3 80,493,241 | 70,086,206 | 10,407,035 | 87% | The funds were received late and this resulted into delays in implementation | 275,900 | 81,180 | 29.4% | |
| TOTAL | 80,493,241 | 70,086,206 | 10,407,035 | 87% | 275,900 | 81,180 | 29.4% | |

Financial Summary for quarter two

| Quarterly financial report | | | | | | Annual financial summary | | |
|----------------------------|----------------------|----------------------|--------------------------|---|--------------------------------|---|--------------------------------|--|
| Q2 Budget allocation (frw) | Q2 Expenditure (frw) | Balance for QX2(frw) | Delivery rate for Q2 (%) | Notes (Explain reason if there are differences between budget and expenditure) | Annual Budget allocation (USD) | Annual expenditure by end of June 2019(USD) | Delivery rate at end of Q2 (%) | |
| Output 3 79,285,668 | 66,731,456.7 | 12,554,211.00 | 84% | The funds were received late and this resulted into delays in implementation | 275,900 | 166,950 | 61% | |
| TOTAL | 79,285,668 | 66,731,456.7 | 12,554,211.00 | 84% | 275,900 | 166,950 | 61% | |

Next Quarter Work Plan (QWP)

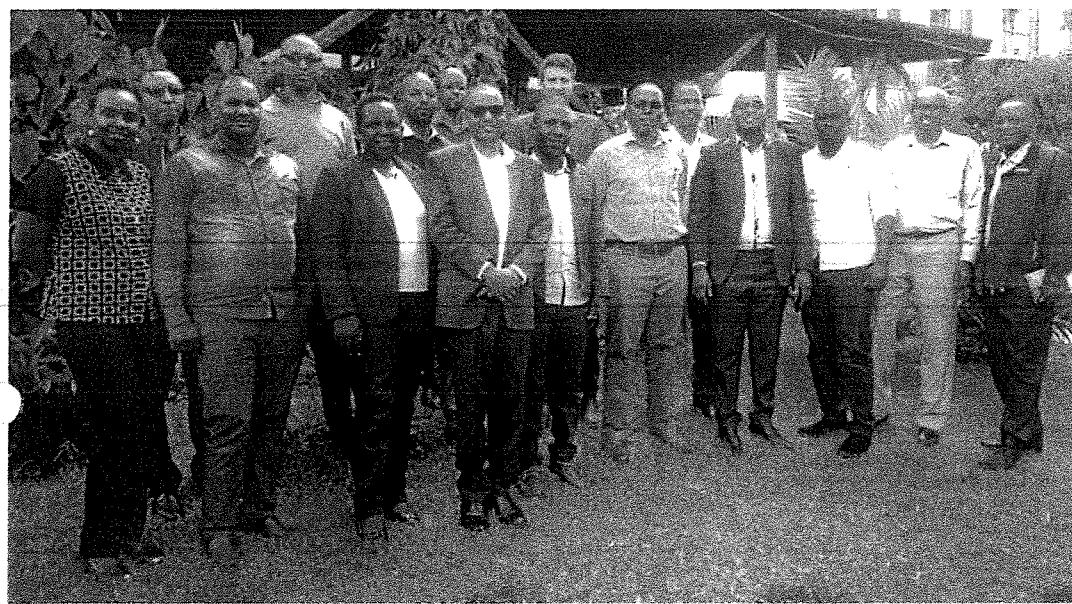
Provide a quarterly work plan including M&E and communication activities. If the work plan is created in excel sheet, please attach it to this reporting form.

| WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation | | | | | | | | | | | | | | |
|--|-----------------------------------|---|------------|--------|--------|--------|--|--------------------------|----------------------|--|--|--|--|--|
| PERIOD: Y1: 01 Jan to 31 Dec 2019 | | | | | | | | | | | | | | |
| Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources | | | | | | | | | | | | | | |
| Activities | FACE Form Activity No. | Quarterly Activities | TIME FRAME | | | | Indicators | Annual Target | Implementing Partner | | | | | |
| | | | Q1 | Q2 | Q3 | Q4 | | | | | | | | |
| Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms | | | | | | | | | | | | | | |
| Output Indicators: 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system | | | | | | | | | | | | | | |
| 3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings | 1. Strengthening res mobilization | Hire consultants and contractual skilled staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings | 15,000 | 15,000 | 17,000 | 3,000 | Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes | 109 | FONERWA | | | | | |
| 3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy | 1. Strengthening res mobilization | Hire consultant to Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy | 14,180 | 21,270 | 31,905 | 3,545 | | | FONERWA | | | | | |
| 3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions | 2. Communication strategy | Hire consultants and contractual skilled staff to improve communication and outreach services with particular support to quarterly call for proposal sessions | 15,000 | 15,000 | 15,000 | 5,000 | Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions | 1) 20 2) 30 3) 50 | FONERWA | | | | | |
| 3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation | 1. Strengthening res mobilization | Hire consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation | 2,000 | 2,500 | 2,500 | 3,000 | Percentage of new quality proposals approved for funding 1) public sector 2) | 1) 10% 2) 5% 3) 5% | FONERWA | | | | | |
| 3.5 Technical support to establish and maintain Integrated web-based platform for FONERWA (MIS, website) | 3. Knowledge sharing | Hire consultants to Establish and maintain Integrated web-based platform for FONERWA (MIS, website) | 20,000 | 19,000 | 8,000 | 3,000 | % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing | 100 | FONERWA | | | | | |
| 3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions | 3. Knowledge sharing | Hire consultants and contractual skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions | 3,000 | 3,000 | 2,000 | 2,000 | | | FONERWA | | | | | |
| 3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders | 3. Knowledge sharing | Organize workshop to share progress and achievements of the fund with stakeholders | 5,000 | 3,000 | 1,000 | 1,000 | | | FONERWA | | | | | |
| 3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status | 4. Quality Assurance | Quality assurance and monitoring of FONERWA funded projects to improve the implementation status | 7,000 | 7,000 | 6,000 | 5,000 | % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system | 75% | FONERWA | | | | | |
| Total Budget for Output 3 | | | 81,180 | 85,770 | 83,405 | 25,545 | | | | | | | | |
| | | | 29% | 31% | 30% | 9% | | | | | | | | |
| Project Management | | | | | | | | | | | | | | |
| Project Management for FONERWA | 1. administrative costs | | 1,500 | 1,500 | 1,500 | 1,500 | FONERWA | | | | | | | |
| Total Budget for Project Management | | | 25% | 25% | 25% | 25% | | | | | | | | |
| GRAND TOTAL | | | | | | | | | | | | | | |
| | | | 82,680 | 87,270 | 84,905 | 27,045 | | | | | | | | |

List of Annexes

Below are potential contents that can be annexed to the report (optional but recommended to have at least one annex).

a) Photos of participants in the capacity building workshop for implementing partners



b) Experience sharing from BURKINA FASO on 30th May 2019





Pictures showing the progress on AMPESAND project which is aiming to introduce electric motos in Rwanda, this was taken during our field visit monitoring exercise at Gikondo charging station.



Picture showing the progress on RNP project which is aiming to introduce LPG cooking system repricing firewood in police stations in Rwanda, this was taken during our field visit monitoring exercise at.

c) Links to articles and events that took place in this reporting period

<https://www.flickr.com/photos>

<https://www.fonerwa.org>

Other information to be reported on Coalition for Green Capital (CGC)

The Rwanda Green Fund (FONERWA) and the Coalition for Green Capital (CGC) have started to work together to develop a new fund to expand Rwanda's climate finance capacity. The fund will be designed to complement existing programs available through FONERWA, with a unique and specific focus on unlocking and expanding private investment in Rwanda's green sectors. For this reason, the fund is referred to as a Catalytic Green Investment Fund. The catalytic approach uses public investment to attract private investment, by reducing risk and addressing other market barriers.

The Rwanda office of the United Nations Development Programme (UNDP) is supporting this effort, and has awarded the contract to CGC through FONERWA. Interest in climate finance solutions is growing throughout Africa, and with this project, Rwanda offers a model relevant to other African countries.

Remarks by Hubert Ruzibiza, CEO of the Rwanda Green Fund in June 2019 "We are delighted to be working with the Coalition for Green Capital to develop the Catalytic Green Investment Fund, which will boost private sector investment in Rwanda's green economy. This new mechanism joins a number of financial tools developed by the Rwanda Green Fund to advance green growth and we are confident it will support Rwanda in becoming a developed and low carbon nation,"

CGC has a proven track record of planning and implementing similar funds. Last year, CGC partnered with the Development Bank of Southern Africa to launch a new Climate Finance Facility, which included the first-ever Green Climate Fund loan to an institution based on the Green Bank model. In the United States, these funds are commonly referred to as Green Banks, and on average have more than tripled the impact of each dollar of public investment.

To lead the project, CGC has hired Ms. Sidonie Gwet, who is based in Kigali and brings extensive experience in the banking industries of Central Africa, West Africa, and Europe. Her work will include engagement with local stakeholders and experts to design the structure of the fund, identify major market barriers, and characterize a projected project pipeline and the most promising sectors for investment.

Sidonie Gwet, Rwanda Project Lead at CGC, said: "Developing and implementing a fund of this nature requires an in-depth understanding of the local market. I expect to work closely with local market participants to arrive at a design that will be effective at mobilizing the full power of relevant private investors."

Jeff Schub, Executive Director at CGC, said: "Massive mobilization of capital will be needed to address the challenges of global climate change. CGC is inspired by Rwanda's leadership and excited to be working with FONERWA to develop innovative financial frameworks for climate investment."

Date:

Prepared by:

Augustin HITIMANA

Project Manager

Signature:



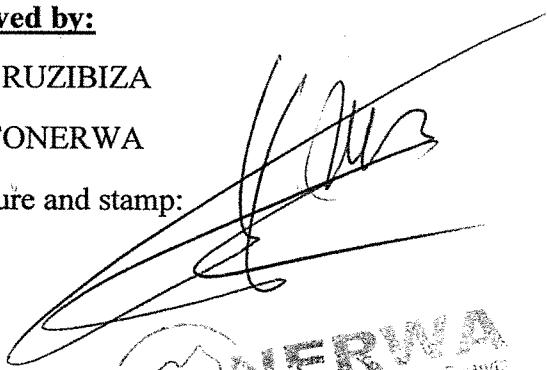
Date:

Approved by:

Hubert RUZIBIZA

CEO, FONERWA

Signature and stamp:



WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources [ENR] Sector for Green Economy Transformation

PERIOD: Y1: 01 July to 30 September 2019

Jul **aug** **sept**

TIME FRAME

Jul **Aug** **Sept**

Indicators

Annual Target

Implementing Partner

TOTAL (USD)

TOTAL (RWF)

| Activities | Quarterly Activities | TIME FRAME | Indicators | Annual Target | Implementing Partner | TOTAL (USD) | TOTAL (RWF) |
|------------|----------------------|------------|------------|---------------|----------------------|-------------|-------------|
| | | | | | | | |

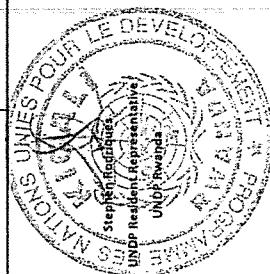
Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms

Output Indicators: 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) Public Institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs ; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system

| | | | | | | | | |
|---|--|---|---|--|-------------------------|---------------------------|---------------|-------------------|
| 3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilisation and new financing mechanisms and trainings | Hire call down consultants to work with dedicated staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilisation and new financing mechanisms and trainings | x | x | Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes | 99 | FONERWA | 17,000 | 15,555,000 |
| 3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy | work with consultant to finalise the Development of Five year domestic, bilateral and multi-lateral resource mobilisation strategy | x | x | | | FONERWA | 31,905 | 29,193,075 |
| 3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions | work with hired consultants to improve communication and outreach services with particular support to quarterly call for proposal sessions | x | x | Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) Public Institutions | 1) 7 2) 5 3) 82 | FONERWA | 15,000 | 13,725,000 |
| 3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation | work with call down consultants to support different sectors in proposal development and Resource Mobilisation | x | x | Percentage of new quality proposals approved for funding | 1) 8% 2) 3% 3) 3% | FONERWA | 2,500 | 2,287,500 |
| 3.5 Technical support to establish and maintain integrated web-based platform for FONERWA [MS, website] | work with consultants to Establish and maintain integrated web-based platform for FONERWA [MS, website] | x | x | | | FONERWA | 8,000 | 7,320,000 |
| 3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions | work with call down consultants to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions | x | x | % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing | 80 | FONERWA | 2,000 | 1,830,000 |
| 3.7 Conduct annual review sessions, produce bi-annual report and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders | Organize workshop to share progress and achievements of the fund with stakeholders | x | x | | | FONERWA | 1,000 | 915,000 |
| 3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status | Quality assurance and monitoring of FONERWA funded projects to improve the implementation status | x | x | % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system | 0.5 | FONERWA | 6,000 | 5,490,000 |
| Total Budget for Output 3 | | | | | | | 83,405 | 76,315,575 |
| | | | | | | Project Management | | |
| Project Management for FONERWA | M&E of project activities | | | M&E Reports | 4 | FONERWA | 1,500 | 1,372,500 |
| Total Budget for Project Management | | | | | | | 1,500 | 1,372,500 |
| | | | | | | | 84,905 | 77,688,075 |
| | | | | | | | | |

Date : 17/07/2019 Approved by:

Hubert RUIZIBIZA
Chief Executive Officer
Rwanda Green Fund FONERWA



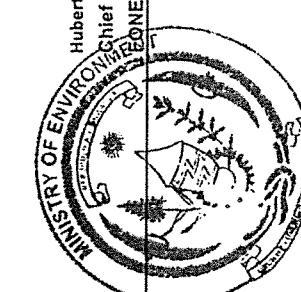
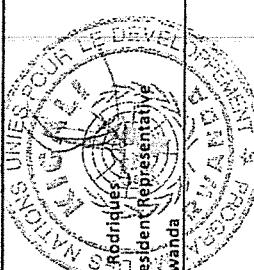
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| WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation | | | | | | | | | | | | | | | | | |
|--|---------------------------|---|----------------------|--|------------|---|----------------------|---|-------|--|--|--|--|--|--|--|--|
| PERIOD: | Y1: 01 Jan to 31 Dec 2019 | | | | | | | | | | | | | | | | |
| | Activities | FACE Form Activity No. | Quarterly Activities | | Indicators | Semester Target | Implementing Partner | Planned Budget (USD) | TOTAL | | | | | | | | |
| Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources | | | | | | | | | | | | | | | | | |
| 00113504 Cap dev for ENR mgmt | | | | | | | | | | | | | | | | | |
| Output Indicators: 1) Extent to which the environment and natural resources sector strategic plan implementation is coordinated; 2) % of ENR KPI and non-KPI baseline and monitored data available at a set frequency in the RBM&E system for improved decision making; 3) # of ENR sector institution staff applying gender to develop and implement environmental policies and budget statements | | | | | | | | | | | | | | | | | |
| 1.1.1 Carry out Joint Sector Reviews | | | | | | | | | | | | | | | | | |
| Carry out JSR meetings | | Organize and carry out Joint Sector review | | JSR report | | BJSR | | MOF | | | | | | | | | |
| 1.2 Capacity building on General RBM and use of system for effective reporting | | Customization of RBM System for collecting and analysing data for RBM&E System | | - | | - | | - | | | | | | | | | |
| Total Budget for Output 1 | | | | | | | | | | | | | | | | | |
| Output 2: Green Growth and Climate Resilience Strategy implemented in selected sectors | | | | | | | | | | | | | | | | | |
| 00113505 Implementation of GGCRS | | | | | | | | | | | | | | | | | |
| Output 2 Indicators: 1) Extent to which GGCRS is reviewed and reflected in selected SSSs; 2) % of recommendation from policy gap analyses used to develop or review ENR and priority sector policies and strategies; 3) A Master plan for Wetlands Management in Kigali City developed, including categorization of wetlands, mgt plan of specific wetlands and resource mobilization plan and ready for further implementation; 4) Extent to which the Cleaner Production and Climate Innovation Centre is strengthened on green technology transfer and operations; 5) Number of SMEs that acquired climate change mitigation technologies; 6) # of households in IDP model villages newly benefiting from Green components based on the GV toolkit, disaggregated by sex of the head of household; 7) Extent to which the GV toolkit is utilised in IDP model villages; 8) # of GCF project proposal 1) developed by ENR sector 2) approved by the NDA; 3) Amount of resources newly mobilised from the GCF [US\$ millions] | | | | | | | | | | | | | | | | | |
| 2.1 Review the Green Growth and Climate Resilience Strategy (GGCRS) with stakeholders using foresight methods | | | | | | | | | | | | | | | | | |
| 1. Review of GGCRS | | Hire a Consultant Draft and validate the inception report for GGCRS review | | - | | 14,000 Number of documents | | Consultant in place Inception report | | | | | | | | | |
| 2.2 Develop a Master plan for Wetlands Management in Kigali City, including categorization of wetlands, management plan of specific wetlands and resource mobilization for further implementation | | Hire a Consultant Draft and validate the inception report for the Master Plan Development Study Draft GGCRS Review Report | | 82,450 330,550 Number of documents | | Contract with a Consultant Consultant in place Inception report | | 413,000 Number of documents | | | | | | | | | |
| 2.3 Capacity building of NIRDA to strengthen the green technology research and setting up of the Environment and Climate Change Innovation Centre | | 3. Env & CC Innovation Center Formalize the institutional framework of the Cleaner Production and Climate Innovation Centre (CP/CIC) | | Institutional framework of CP/CIC is in place MoE | | | | | | | | | | | | | |

| | | | | | | |
|--|--------------|--|---|---|---------|----------------|
| | | | | | | |
| Develop road map and training materials on Green technologies and climate innovation | | | Number of industrial sector developed road map and training materials | 7,400 | | 60,000 |
| Conduct two workshop to discuss on the draft road map and training material developed | | | Number of workshop conducted | | | |
| Purchase panels solars for selected districts | RNP | | Number of panel solar distributed | | | 30,000 |
| Total Budget for Output 2 | | | | | | 517,000 |
| Project Management | Admin & SPIU | Develop one new project proposal | 12,000 | Proposal ready to be submitted to Sida | MoE | 12,000 |
| Grand Total | | | | | | 529,000 |
| Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms | | | | | | |
| Output Indicators: 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [% to 1] CSO, 2) Private sector, 3) public Institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs ; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system | | | | | | |
| 3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings | | Hire call down consultants to work with dedicated staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings | x | Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes | FONERWA | 16,545 |
| 3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy | | mobilization and new financing mechanisms and trainingsx | x | | FONERWA | 31,905 |
| 3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions | | work with consultant to finalise the Development of Five year domestic, bilateral and multi-lateral resource mobilisation strategyx | x | Fund disbursement proportion [% to 1] 1) 7 CSO, 2) Private sector, 3) public institutions | FONERWA | 15,000 |

Output Indicators: 1) Cumulative volume of finance [US\$ millions] through FonERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public Institutions; 3) Percentage of new quality proposals for funding 1) public sector 2) private sector 3) CSOs; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FonERWA monitoring and evaluation system

| | | | | | | |
|--|--|-------|-------------|---|---------|---------|
| | | | | | | |
| 3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation | work with hired consultants to improve communication and outreach services with particular support to quarterly call for proposal sessions | x | | Percentage of new quality proposals approved for funding 1) 8% 2) 3% 3) 3% 1) public sector 2) private sector 3) CSOs | | 2,500 |
| 3.5 Technical support to establish and maintain Integrated web-based platform for FONERWA (MIS, website) | work with call down consultants to support different sectors in proposal development and Resource Mobilisation | x | | % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing | | 8,000 |
| 3.6 Establish a system to integrate Knowledge work with call down | work with consultants to establish and maintain Organize workshop to share progress and achievements of the fund with stakeholders | x | x | | | 2,000 |
| 3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders | | x | | | | 1,000 |
| 3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status | Quality assurance and monitoring of FONERWA funded projects to improve the implementation status | x | | % of active projects reporting data of sufficient quality to satisfy FONERWA | 0.5 | 6,000 |
| Total Budget for Output 3 | | | | | | 82,950 |
| Project Management | | | | | | |
| Project Management for FONERWA | M&E of project activities | | M&E Reports | 4 | FONERWA | 1,500 |
| Total Budget for Project Management | | | | | | 84,450 |
| | | | GRAND TOTAL | | | 613,450 |
| Approved by: | | Date: | | | | |
|  | Hubert Ruzibiza Chief Executive Officer FONERWA | | | | | |
| | Fatima MUKARUBBI Permanent Secretary Ministry of Environment | | | | | |



WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation

PERIOD: Y1: 01 July to 30 September 2019

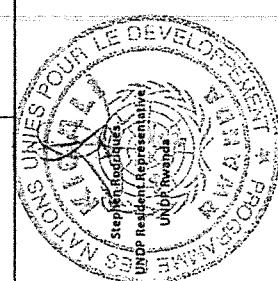
Jul Aug Sept

Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources

| Activities | Quarterly Activities | TIME FRAME | | Indicators | Annual Target | Implementing Partner | Planned Budget | | TOTAL (RWF) |
|---|--|------------|-----|-------------|--|-------------------------|----------------|-------------|-------------|
| | | Jul | Aug | | | | Sept | TOTAL (USD) | |
| Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms | | | | | | | | | |
| 3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings | Hire call down consultants to work with dedicated staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings | x | x | x | Cumulative volume of finance (US\$ millions) mobilized through FONERWA for climate and environment purposes | 99 | FONERWA | | 17,000 |
| 3.2 Develop five year domestic, bilateral and multi-lateral resource mobilization strategy | work with consultant to finalise the Development of Five year domestic, bilateral and multi-lateral resource mobilization strategy | x | x | | Fund disbursement proportion [%] to 1) CSOs, 2) Private sector, 3) public Institutions | 1) 7 2) 5 3) 82 | FONERWA | | 31,905 |
| 3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions | work with hired consultants to improve communication and outreach services with particular support to quarterly call for proposal sessions | x | x | | Percentage of new quality proposals approved for funding | 1) 8% 2) 3% 3) 3% | FONERWA | | 15,000 |
| 3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation | work with call down consultants to support different sectors in proposal development and Resource mobilisation | x | x | | Percentage of new quality proposals approved for funding | 1) 8% 2) 3% 3) 3% | FONERWA | | 13,725,000 |
| 3.5 Technical support to establish and maintain integrated web-based platform for FONERWA (MS, website) | work with consultants to Establish and maintain integrated web-based platform for FONERWA (MS, website) | x | x | | | | FONERWA | | 2,287,500 |
| 3.6 Establish a system to integrate Knowledge Management within project cycle leveraged on the knowledge platform and best-practice exchange sessions | work with call down consultants to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchanges sessions | x | x | | % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing | 80 | FONERWA | | 7,320,000 |
| 3.7 Conduct annual review sessions, produce biannual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders | Organize workshop to share progress and achievements of the fund with stakeholders | x | x | | | | FONERWA | | 2,000 |
| 3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementation status | Quality assurance and monitoring of FONERWA funded projects to improve the implementation status | x | x | | % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system | 0.5 | FONERWA | | 1,000 |
| Total Budget for Output 3 | | | | | | | | | 83,405 |
| Project Management for FONERWA | M&E of project activities | | | M&E Reports | 4 | FONERWA | | | 1,372,500 |
| Total Budget for Project Management | | | | | | | | | 1,372,500 |
| GRAND TOTAL | | | | | | | | | |
| | | | | | | | | | 84,905 |

Date : 17/07/2019 Approved by:

Hubert RUBIZA
Chief Executive Officer
Rwanda Green Fund FONERWA



Total Budget (RWF)

17,000

15,555,000

29,193,075

15,000

13,725,000

2,287,500

7,320,000

1,000

6,000

5,490,000

83,405

1,372,500

1,372,500

77,688,075

Funding Authorization and Certificate of Expenditures

Country: RWANDA
 Project Code: 116379
 Project Title: Strengthening financial capacity of ENR Sector (FONERWA)

Responsible Officer(s):

RUBIZIBA HUBERT, Chief Executive Officer

Implementing Partner:

FONERWA

Current: FRW

UN Agency: UNDP

Date: 7/13/2019

Type of Request:

- Direct Cash Transfer (DCT)
- Reimbursement
- Direct Payment

| Activity Description from AWP with Duration | Coding for UNDP, UNFPA, and WFP Fund/Donor/Account | Authorised Amount | REPORTING | | | REQUESTS/AUTHORIZATIONS | | |
|---|--|-------------------|----------------------------|---------------------------------|---------|-----------------------------|-------------------|-------------------------------|
| | | | Actual Project Expenditure | Expenditures accepted by Agency | Balance | New Request Period & Amount | Authorised Amount | Outstanding Authorized Amount |
| A | B | C | D = A - C | E | F | G = D + F | | |
| Output 1: 00115018: effective management of staff financing | | | | | | | | |
| Activity 1: Strengthening Resource Mobilization Organise technical visits from subject matter specialists, including support to FONERWA on project design, implementation and mobilizing to strengthen resource mobilization and new financing mechanisms and trainings] | 040000001271300 | 13,627,650 | 12,738,510 | | | 15,555,000 | | |
| Activity 1: Strengthening Resource Mobilization Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy] | 040000001271200 | 19,324,008 | 18,130,087 | | | 29,193,075 | | |
| Activity 1: Strengthening Resource Mobilization Roll out the programme approach through TA support to sectors in proposal development and Resource Mobilisation) | 040000001271700 | 13,627,650 | 11,543,000 | | | 13,725,000 | | |
| Activity 2: Communication strategy Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposals sessions) | 040000001271200 | 2,271,275 | 2,271,275 | | | 2,267,500 | | |
| Activity 3: Knowledge Sharing: Technical support to establish and maintain integrated web-based platform (or FONERWA (MIS, website) | 040000001271300 | 17,261,690 | 13,584,290 | | | 7,320,000 | | |
| Activity 4: Knowledge Sharing: Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions | 040000001271300 | 2,725,530 | 2,725,530 | | | 1,80,000 | | |
| Activity 4: Quality Assurance Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share process and achievements of the fund with stakeholders) | 040000001271300 | 2,725,530 | 1,200,000 | | | 915,000 | | |
| Activity 4: Quality Assurance Quality assurance (Quality assurance and monitoring of FONERWA funded projects to improve the implementing status) | 040000001271300 | 6,359,570 | 3,284,757 | | | 5,480,000 | | |
| Sub-total | | 77,922,903 | 65,457,449 | | | # 76,315,575 | | |
| Output 2: 00110445: Project Management | | | | | | | | |
| Activity 1.: Administrative Costs (Bank charges) | 040000001275105 | 1,362,765 | 1,362,765 | | | 1,372,560 | | |
| Total | | 79,285,668 | 66,820,214 | | | 77,681,075 | | |

CERTIFICATION

The undersigned authorized officer of the above-mentioned implementing institution hereby certifies that:

- The funding request shown above represents estimated expenditures as per QWP and itemized cost estimates attached.
- The actual expenditures for the period stated herein has been disbursed in accordance with the AWP and requests with itemized cost estimates.
- X of funds.

Date Submitted: 7/13/2019

NOTES: • Shaded areas to be completed by the UN Agency and non-shaded areas to be completed by the counterpart.

Approved By:

Title: CHIEF EXECUTIVE OFFICER

Name: RUBIZIBA HUBERT

Title: CHIEF EXECUTIVE OFFICER

Name: RUBIZIBA HUBERT

Title: CHIEF EXECUTIVE OFFICER

Name: RUBIZIBA HUBERT

| FOR UNICEF USE ONLY | |
|--------------------------------|------------------------------------|
| FOR ALL AGENCIES | |
| Account Changes | Liquidation Information |
| Cash Transfer Reference: | DCT Reference: |
| CRG ref. no., Voucher ref. no. | CRG ref. no., Liquidation ref. no. |
| Gl codes: | |
| Training | DCT Amount 0 |
| Travel | Less Liquidation Amount 0 |
| Meetings & Conferences | Balance 0 |
| Total | 0 |

| FOR UNFPA USE ONLY | |
|---------------------|---|
| New Funding Release | |
| Activity 1 | 0 |
| Activity 2 | 0 |
| Total | 0 |



2901000000-FONERWA

BANK RECONCILIATION REPORT

as at **6/30/19**

Bank account **1000050217**

Bank Name **FONERWA UNDP CBP-FRW**

Balance as Per Bank Statement as at **6/30/19** **16,191,015**

Add Deposit in Transit

0

Less OutStanding Payments / Cheques

0

Adjusted Bank Balance as at **6/30/19** **16,191,015**

Cash Book Balance as at **6/30/19** **12,465,454**

Unreconciled Difference **3,725,561**

Prepared By Faik S. Kamukama

Signature [Signature]

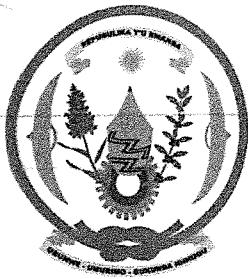
Reviewed By MIREILLE BRIGHI

Signature [Signature]

Approved By MELISSA HUBERT

Signature [Signature]





Cash Book Statement

Entity: 2901000000-FONERWA

Account: 1000050217-FONERWA UNDP CBP FRW(FRW)

Date from : 01-Mar-2019 Date to : 30-Jun-2019

Opening Balance: 0.00

| Date | Description | Reco. | Reference | Document | FCY | | Trans.info | | LCY - RWF | | BALANCE |
|-------------|---|-------|----------------------|-------------------------------|-------------|---------------|------------|--------|------------|------------|---------------|
| | | | | | Deposit | Payment | CY | RATE | Deposit | Payment | |
| 1ar-2019 | Disbursement of funds to support FONERWA operations Jan to March 2019 | Y | FT19086NNDSY | R2901000000/00016 9/19 | 80496241.00 | 0.00 | FRW | 1.00 | 80,496,241 | 0 | 80,496,241.00 |
| 31-Mar-2019 | Commission paid: HIST | Y | Bank Stmt March 2019 | G2901000000/00001 22/JV/19 | 0.00 | 2,000.00 | FRW | 1.00 | 0 | 2,000 | 80,494,241.00 |
| 31-Mar-2019 | Commission paid: Acct Mgt Fees | Y | Bank STM March 2019 | G2901000000/00001 24/JV/19 | 0.00 | 1,000.00 | FRW | 1.00 | 0 | 1,000 | 80,493,241.00 |
| 12-Apr-2019 | Payment of salaries for other employees April 2019 | Y | L2901000000190360 | L2901000000190360 | 0.00 | 20,781,556.00 | FRW | 1.00 | 0 | 20,781,556 | 59,711,685.00 |
| 26-Apr-2019 | Payment of salary for Teddy Mugabo April 2019 | Y | L2901000000190367 | L2901000000190367 | 0.00 | 1,845,258.00 | FRW | 1.00 | 0 | 1,845,258 | 57,866,427.00 |
| 30-Apr-2019 | Commission paid: HIST | Y | HIST April 2019 | G2901000000/00001 38/JV/19 | 0.00 | 2,000.00 | FRW | 1.00 | 0 | 2,000 | 57,864,427.00 |
| 30-Apr-2019 | Commission paid: Acct Mgt Fees | Y | HIST April 2019 | G2901000000/00001 39/JV/19 | 0.00 | 1,000.00 | FRW | 1.00 | 0 | 1,000 | 57,863,427.00 |
| 15-May-2019 | Payment of salaries for other Employees May 2019 | Y | L2901000000190389 | L2901000000190389 | 0.00 | 29,038,855.00 | FRW | 1.00 | 0 | 29,038,855 | 28,824,572.00 |
| 21-May-2019 | MOTOR VEHICLE INSURANCE INVOICE 506400 508083 NS | Y | L2901000000190400 | L2901000000190400 | 0.00 | 1,310,190.00 | FRW | 1.00 | 0 | 1,310,190 | 27,514,382.00 |
| 21-May-2019 | ICT Technicality allowance APRIL 2019 for KANANI Sylvain | Y | L2901000000190397 | L2901000000190397 | 0.00 | 154,440.00 | FRW | 1.00 | 0 | 154,440 | 27,359,942.00 |
| 21-May-2019 | MOTOR VEHICLE INSURANCE INVOICE 506400 508083 NS | Y | L2901000000190400 | L2901000000190400 | 0.00 | 40,521.00 | FRW | 1.00 | 0 | 40,521 | 27,319,421.00 |
| 21-May-2019 | MOTOR VEHICLE INSURANCE INVOICE 506400 508083 NS | Y | L2901000000190400 | L2901000000190400 | 0.00 | 243,128.00 | FRW | 1.00 | 0 | 243,128 | 27,076,293.00 |
| 24-May-2019 | Payment of internship allowance to Charlotte NATUKUNDA May 2019 | Y | L2901000000190412 | L2901000000190412 | 0.00 | 193,548.00 | FRW | 1.00 | 0 | 193,548 | 26,882,745.00 |
| 24-May-2019 | Reimbursement of transport fees paid on 15 may 2019 | Y | L2901000000190411 | L2901000000190411 | 0.00 | 5,200.00 | FRW | 1.00 | 0 | 5,200 | 26,877,545.00 |
| 28-May-2019 | Payment of salary for contractual staff May 2019 | Y | L2901000000190416 | L2901000000190416 | 0.00 | 2,599,927.00 | FRW | 1.00 | 0 | 2,599,927 | 24,277,618.00 |
| 28-May-2019 | Payment of salary for contractual staff April 2019 | Y | L2901000000190415 | L2901000000190415 | 0.00 | 2,599,927.00 | FRW | 1.00 | 0 | 2,599,927 | 21,677,691.00 |
| 29-May-2019 | Payment of consultancy fees to DAVID TOOHEY July to August 2018 | Y | L2901000000190422 | L2901000000190422 | 0.00 | 4,125.00 | USD | 903.17 | 0 | 3,725,561 | 17,952,130.00 |

| Date | Description | Reco. | Reference | Document | FCY | | Trans.info | | LCY - RWF | | BALANCE |
|-------------|---|-------|--------------------|----------------------------|-------------|---------------|------------|--------|------------|------------|---------------|
| | | | | | Deposit | Payment | CY | RATE | Deposit | Payment | |
| 31-May-2019 | Payment of consultancy fees to David Toovey Sept to Oct 2018 | Y | L2901000000190432 | L2901000000190432 | 0.00 | 7,150.00 | USD | 885.61 | 0 | 6,332,095 | 11,620,035.00 |
| 31-May-2019 | Commission paid: HIST | Y | Bank Stmt May 2019 | G2901000000/00001 50/JV/19 | 0.00 | 2,000.00 | FRW | 1.00 | 0 | 2,000 | 11,618,035.00 |
| 31-May-2019 | AIRTIMES FOR JUNE COMMUNICATION ALLOWANCE | Y | L2901000000190439 | L2901000000190439 | 0.00 | 920,000.00 | FRW | 1.00 | 0 | 920,000 | 10,698,035.00 |
| 31-May-2019 | Payment of monthly communication allowances for the CEO June 2019 | Y | L2901000000190433 | L2901000000190433 | 0.00 | 290,000.00 | FRW | 1.00 | 0 | 290,000 | 10,408,035.00 |
| 31-May-2019 | LOSS ON EXCHANGE RATE | Y | FT19151XGJTR | G2901000000/00001 58/JV/19 | 0.00 | 127,426.00 | FRW | 1.00 | 0 | 127,426 | 10,280,609.00 |
| 31-May-2019 | Commission paid: Acct mgt fees | Y | Bank Stmt May 2019 | G2901000000/00001 51/JV/19 | 0.00 | 1,000.00 | FRW | 1.00 | 0 | 1,000 | 10,279,609.00 |
| 01-Jun-2019 | CORR:CORR OP BAL | Y | 1000050217 | R2901000000/00047 7/19 | 0.00 | 3,725,561.00 | FRW | 1.00 | 0 | 3,725,561 | 6,554,048.00 |
| 01-Jun-2019 | CORR OP BAL | Y | 1000050217 | R2901000000/00047 7/19 | 3725561.00 | 0.00 | FRW | 1.00 | 3,725,561 | 0 | 10,279,609.00 |
| 12-Jun-2019 | PAYMENT OF INVOICE 6403 FOR MONTHLY CLOUD COMPUTING | Y | L2901000000190445 | L2901000000190445 | 0.00 | 59,202.00 | FRW | 1.00 | 0 | 59,202 | 10,220,407.00 |
| 12-Jun-2019 | PAYMENT OF INVOICE 6403 FOR MONTHLY CLOUD COMPUTING | Y | L2901000000190445 | L2901000000190445 | 0.00 | 328,900.00 | FRW | 1.00 | 0 | 328,900 | 9,891,507.00 |
| 12-Jun-2019 | INWARDRTGSPYMT MT103 BTR4100029T76 | Y | FT19163JYV1J 3/19 | R2901000000/00038 | 68878633.00 | 0.00 | FRW | 1.00 | 68,878,633 | 0 | 78,770,140.00 |
| 14-Jun-2019 | SAL JUNE 2019 FONERWA STAFF | Y | L2901000000190449 | L2901000000190449 | 0.00 | 31,484,392.00 | FRW | 1.00 | 0 | 31,484,392 | 47,285,748.00 |
| 14-Jun-2019 | TO ATTEND 2019 SUSTAINABLE ENERGY CONFERENCE | Y | L2901000000190452 | L2901000000190452 | 0.00 | 3,438,764.00 | FRW | 1.00 | 0 | 3,438,764 | 43,846,984.00 |
| 14-Jun-2019 | MAINTENANCE OF FONERWA WEBSITE AND ONLINE APPLICATION TOOL- | Y | L2901000000190451 | L2901000000190451 | 0.00 | 1,186,441.00 | FRW | 1.00 | 0 | 1,186,441 | 42,660,543.00 |
| 14-Jun-2019 | MAINTENANCE OF FONERWA WEBSITE AND ONLINE APPLICATION TOOL- | Y | L2901000000190451 | L2901000000190451 | 0.00 | 213,559.00 | FRW | 1.00 | 0 | 213,559 | 42,446,984.00 |
| 14-Jun-2019 | SUPPLY OF LAPTOPS TO FONERWA | Y | L2901000000190444 | L2901000000190444 | 0.00 | 16,775.00 | USD | 899.91 | 0 | 15,096,002 | 27,350,982.00 |
| 14-Jun-2019 | AIR TICKET:RUZIBIZA HUBERT | Y | L2901000000190457 | L2901000000190457 | 0.00 | 5,684,166.00 | FRW | 1.00 | 0 | 5,684,166 | 21,666,816.00 |
| 25-Jun-2019 | ACTIVATION OF 10 NEW GOOGLE ACCOUNTS FOR 3 MONTHS | Y | L2901000000190461 | L2901000000190461 | 0.00 | 300,000.00 | FRW | 1.00 | 0 | 300,000 | 21,366,816.00 |
| 25-Jun-2019 | ACTIVATION OF 10 NEW GOOGLE ACCOUNTS FOR 3 MONTHS | Y | L2901000000190461 | L2901000000190461 | 0.00 | 54,000.00 | FRW | 1.00 | 0 | 54,000 | 21,312,816.00 |
| 26-Jun-2019 | PURCHASE OF MICROSOFT SURFACE PRO4 TABLET | Y | L2901000000190469 | L2901000000190469 | 0.00 | 2,176,200.00 | FRW | 1.00 | 0 | 2,176,200 | 19,136,616.00 |
| 27-Jun-2019 | FIELD VISIT TO BUGESERA EWASTE DISMANTLING FACILITY | Y | L2901000000190471 | L2901000000190471 | 0.00 | 79,320.00 | FRW | 1.00 | 0 | 79,320 | 19,057,296.00 |
| 27-Jun-2019 | CONSULTANCY FEES FOR 1/1 UP TO 28/2/2019 | Y | L2901000000190477 | L2901000000190477 | 0.00 | 1,925.00 | USD | 906.68 | 0 | 1,745,362 | 17,311,934.00 |
| 27-Jun-2019 | FIELD VISIT TO BUGESERA EWASTE DISMANTLING FACILITY | Y | L2901000000190471 | L2901000000190471 | 0.00 | 14,278.00 | FRW | 1.00 | 0 | 14,278 | 17,297,656.00 |
| 27-Jun-2019 | FUEL | Y | L2901000000190473 | L2901000000190473 | 0.00 | 1,694,915.00 | FRW | 1.00 | 0 | 1,694,915 | 15,602,741.00 |
| 27-Jun-2019 | FUEL | Y | L2901000000190473 | L2901000000190473 | 0.00 | 305,085.00 | FRW | 1.00 | 0 | 305,085 | 15,297,656.00 |
| 27-Jun-2019 | SERVICES SUPPORTING FONERWA DAVID TOOVEY 1 MARCH - 30 APRIL 2019 | Y | L2901000000190478 | L2901000000190478 | 0.00 | 3,025.00 | USD | 906.92 | 0 | 2,743,445 | 12,554,211.00 |

| Date | Description | Reco. | Reference | Document | FCY | | Trans.info | | LCY - RWF | | BALANCE |
|-------------|-----------------------|-------|-----------------------|-------------------------------|---------|-----------|------------|------|-----------|---------|---------------|
| | | | | | Deposit | Payment | CY | RATE | Deposit | Payment | |
| Jun-2019 | BANK STATEMENT | Y | STMTHIST20190 630 | G2901000000/00001 74/JV/19 | 0.00 | 2,000.00 | FRW | 1.00 | 0 | 2,000 | 12,552,211.00 |
| 30-Jun-2019 | LOSS ON EXCHANGE RATE | Y | L2901000000190 477 | G2901000000/00001 77/JV/19 | 0.00 | 467.00 | FRW | 1.00 | 0 | 467 | 12,551,744.00 |
| 30-Jun-2019 | ACC MGT FEE | Y | ACCMGTFEE201 90630 | G2901000000/00001 75/JV/19 | 0.00 | 1,000.00 | FRW | 1.00 | 0 | 1,000 | 12,550,744.00 |
| 30-Jun-2019 | LOSS ON EXCHANGE RATE | Y | L2901000000190 444 | G2901000000/00001 76/JV/19 | 0.00 | 85,290.00 | FRW | 1.00 | 0 | 85,290 | 12,465,454.00 |

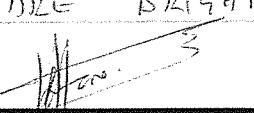
Closing Balance:

12,465,454.00

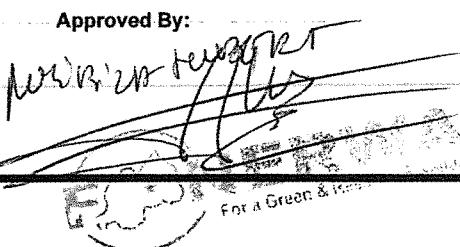
Prepared By:

Faith S. Kamukama
Stunes

Verified By:

NITOLE BRIGHT


Approved By:

Mark R. Berger


For a Green & Co.



NATIONAL BANK OF RWANDA

STATEMENT OF ACCOUNT

Rundate : 28/06/2019

NATIONAL BANK OF RWANDA

Runtime : 08:11:4'

N6 AV 4

Customer Number : 10126

BOX 531

Account Number : 100005021

IGALI - RWANDA

Account Name : FONERWA UNDP CBP(RWF)

STATEMENT PERIOD: FROM 01/01/2019 TO 28/06/2019

Opening Balance : 80,496,241.00

| No. | Txn Date | Value Date | Reference No | Txn Details | Dr Amt | Cr Amt | Balance | Po Ref |
|-----|------------|------------|---------------------------------|-----------------------------|---------------|---------------|---------------|-------------------|
| 1 | 27/03/2019 | 27/03/2019 | FT19086NNDSY | Inward RTGS Payment MT 103 | 0.00 | 80,496,241.00 | 80,496,241.00 | IMB103000009547 |
| | | | | BTR NO 4100029230 | | | | |
| 2 | 29/03/2019 | 01/04/2019 | 1000050217.STMTHIST.20190331 | Commission Paid | 2,000.00 | 0.00 | 80,494,241.00 | |
| | 29/03/2019 | 01/04/2019 | 1000050217.ACCTMGTFREE.20190331 | Commission Paid | 1,000.00 | 0.00 | 80,493,241.00 | |
| 1 | 12/04/2019 | 12/04/2019 | FT19102ZML9H | Outward RTGS Payment MT 102 | 20,781,556.00 | 0.00 | 59,711,685.00 | L2901000000190360 |

| | | | | | | | | |
|------------|------------|---------------------------------|---|-----------------------------|--------------|---------------|-------------------|-------------------|
| | | | Payment of salaries for other employees April 2019 | | | | | |
| 26/04/2019 | 26/04/2019 | FT19116320NF | Outward RTGS Payment MT 102 | 1,845,258.00 | 0.00 | 57,866,427.00 | L2901000000190367 | |
| | | | Payment of salary for Teddy Mugbo April 2019 | | | | | |
| 30/04/2019 | 01/05/2019 | 1000050217.STMTHIST.20190430 | Commission Paid | 2,000.00 | 0.00 | 57,864,427.00 | | |
| 30/04/2019 | 01/05/2019 | 1000050217.ACCTMGTFFEE.20190430 | Commission Paid | 1,000.00 | 0.00 | 57,863,427.00 | | |
| 15/05/2019 | 15/05/2019 | FT1913594W79 | Outward RTGS Payment MT 102 | 29,038,855.00 | 0.00 | 28,824,572.00 | L2901000000190389 | |
| | | | Payment of salaries for other Employees May 2019 | | | | | |
| 21/05/2019 | 21/05/2019 | FT19141HZBX2 | Outward RTGS Payment MT 102 | 154,440.00 | 0.00 | 28,670,132.00 | L2901000000190397 | |
| | | | ICT Technicity allowance APRIL 2019 for KANANI Sylvain | | | | | |
| 0 | 21/05/2019 | 21/05/2019 | FT1914157JNH | Outward RTGS Payment MT 102 | 1,593,839.00 | 0.00 | 27,076,293.00 | L2901000000190400 |
| | | | MOTOR VEHICLE INSURANCE INVOICE 50 6400 508083 NS | | | | | |
| 1 | 24/05/2019 | 24/05/2019 | FT19144JRKT2 | Outward RTGS Payment MT 102 | 5,200.00 | 0.00 | 27,071,093.00 | L2901000000190411 |
| | | | Reimbursement of transport fees paid on 15 May 2019 | | | | | |
| 2 | 24/05/2019 | 24/05/2019 | FT191444XZ3Q | Outward RTGS Payment MT 102 | 193,548.00 | 0.00 | 26,877,545.00 | L2901000000190412 |
| | | | Payment of internship allowance to Chiatte NATUKUNDA May 2019 | | | | | |
| 3 | 28/05/2019 | 28/05/2019 | FT19148GB9HH | Outward RTGS Payment MT 102 | 2,599,927.00 | 0.00 | 24,277,618.00 | L2901000000190415 |
| | | | Payment of salary for contractual staff April 2019 | | | | | |

| | | | | | | | | |
|---|------------|------------|--------------------------------|--|---------------|---------------|---------------|-------------------|
| 4 | 28/05/2019 | 28/05/2019 | FT19148H75P7 | Outward RTGS Payment MT 102 | 2,599,927.00 | 0.00 | 21,677,691.00 | L2901000000190416 |
| | | | | Pyment of slry for contrecl stff My 2019 | | | | |
| 5 | 31/05/2019 | 31/05/2019 | FT19151172MZ | Outward RTGS Payment MT 102 | 290,000.00 | 0.00 | 21,387,691.00 | L2901000000190433 |
| | | | | Pyment of monthly communication llo wances for the CEO June 2019 | | | | |
| 6 | 31/05/2019 | 31/05/2019 | FT19151XGJTR | Outward RTGS Payment MT 102 | 6,459,521.00 | 0.00 | 14,928,170.00 | L2901000000190432 |
| | | | | Pyment of consultancy fees to Dvid Toovey Sept to Oct 2018 | | | | |
| 7 | 31/05/2019 | 31/05/2019 | FT191517BGJ2 | Outward RTGS Payment MT 102 | 920,000.00 | 0.00 | 14,008,170.00 | L2901000000190439 |
| | | | | AIRTIMES FOR JUNE COMMUNICATION AL LOWANCE | | | | |
| 8 | 31/05/2019 | 01/06/2019 | 1000050217.STMTHIST.20190531 | Commission Paid | 2,000.00 | 0.00 | 14,006,170.00 | |
| 9 | 31/05/2019 | 01/06/2019 | 1000050217.ACCTMGTFEE.20190531 | Commission Paid | 1,000.00 | 0.00 | 14,005,170.00 | |
| 0 | 12/06/2019 | 12/06/2019 | FT19163JYV1J | Inward RTGS Payment MT 103 | 0.00 | 68,878,633.00 | 82,883,803.00 | IMB103000080982 |
| | | | | BTR 4100029576 | | | | |
| 1 | 14/06/2019 | 14/06/2019 | FT19165TQRX9 | Outward RTGS Payment MT 102 | 31,484,392.00 | 0.00 | 51,399,411.00 | L2901000000190449 |
| | | | | SAL JUNE 2019 FONERWA STAFF | | | | |
| 2 | 14/06/2019 | 14/06/2019 | FT19165X225T | Outward RTGS Payment MT 102 | 388,102.00 | 0.00 | 51,011,309.00 | L2901000000190445 |
| | | | | PAYMENT OF INVOICE 6403 FOR MONTHLY CLOUD COMPUTING | | | | |
| 3 | 14/06/2019 | 14/06/2019 | FT19165Z0P87 | Outward RTGS Payment MT 102 | 15,181,292.00 | 0.00 | 35,830,017.00 | L2901000000190444 |

| | | | SUPPLY OF LAPTOPS TO FONERWA | | | | |
|---|------------|------------|--|-----------------------------|--------------|------|---------------------------------|
| 4 | 14/06/2019 | 14/06/2019 | FT191657HY2Z | Outward RTGS Payment MT 102 | 1,400,000.00 | 0.00 | 34,430,017.00 L2901000000190451 |
| | | | MAINTENANCE OF FONERWA WEBSITE AND ONLINE APPLICATION TOOL | | | | |
| 5 | 14/06/2019 | 14/06/2019 | FT191650VGWJ | Outward RTGS Payment MT 102 | 3,438,764.00 | 0.00 | 30,991,253.00 L2901000000190452 |
| | | | TO ATTEND 2019 SUSTAINABLE ENERGY CONFERENCE | | | | |
| 6 | 27/06/2019 | 27/06/2019 | FT191783SM6J | Outward RTGS Payment MT 102 | 2,743,445.00 | 0.00 | 28,247,808.00 L2901000000190478 |
| | | | SERVICES SUPPORTING FONERWA DAVID TOOVEY 1 MARCH 30 APRIL 2019 | | | | |
| 7 | 27/06/2019 | 27/06/2019 | FT191786TZ5X | Outward RTGS Payment MT 102 | 5,684,166.00 | 0.00 | 22,563,642.00 L2901000000190457 |
| | | | AIR TICKET:RUZIBIZA HUBERT | | | | |
| 8 | 27/06/2019 | 27/06/2019 | FT19178HQFGN | Outward RTGS Payment MT 102 | 2,000,000.00 | 0.00 | 20,563,642.00 L2901000000190473 |
| | | | FUEL | | | | |
| 9 | 27/06/2019 | 27/06/2019 | FT19178HVJKJ3 | Outward RTGS Payment MT 102 | 354,000.00 | 0.00 | 20,209,642.00 L2901000000190461 |
| | | | ACTIVATION OF 10 NEW GOOGLE ACCOUNTS FOR 3 MONTHS | | | | |
| 0 | 27/06/2019 | 27/06/2019 | FT19178638D2 | Outward RTGS Payment MT 102 | 2,176,200.00 | 0.00 | 18,033,442.00 L2901000000190469 |
| | | | PURCHASE OF MICROSOFT SURFACE PRO4 TABLET | | | | |
| | 27/06/2019 | 27/06/2019 | FT19178G79ZQ | Outward RTGS Payment MT 102 | 93,598.00 | 0.00 | 17,939,844.00 L2901000000190471 |
| | | | FIELD VISIT TO BUGESERA EWASTE DIS MANTLING FACILITY | | | | |

| | | | | | | | | |
|---------------|------------|------------|--------------|---|-----------------------|------------------------|---------------|----------------------|
| 32 | 27/06/2019 | 27/06/2019 | FT191786WTG1 | Outward RTGS Payment MT 102 | 1,745,829.00 | 0.00 | 16,194,015.00 | L2901000000190477 |
| | | | | CONSULTANCY FEES FOR 11 UP TO 2822 019 | | | | |
| Totals | | | | | 133,180,859.00 | 149,374,874.00 | | |
| | | | | | | Closing Balance | | 16,194,015.00 |